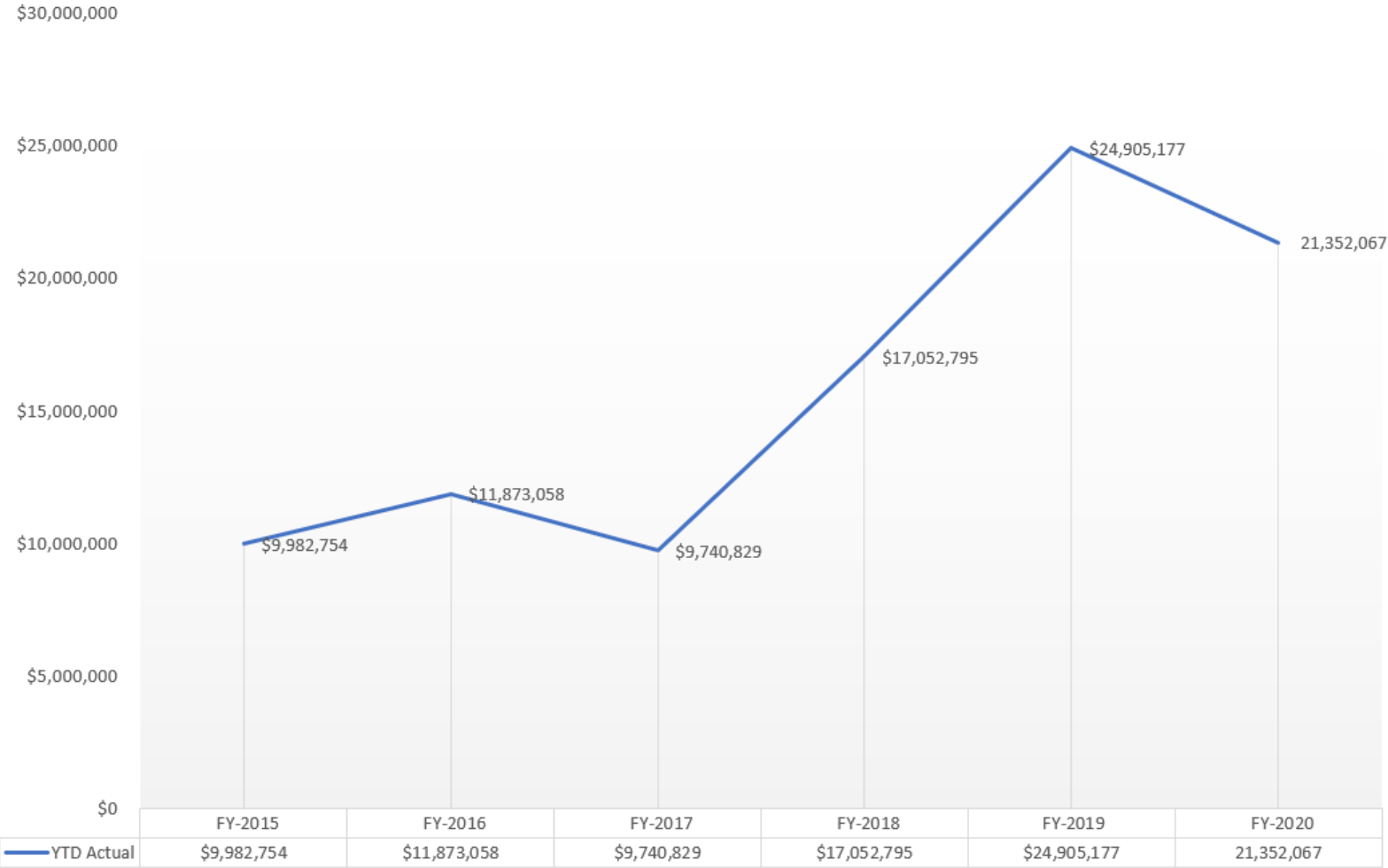




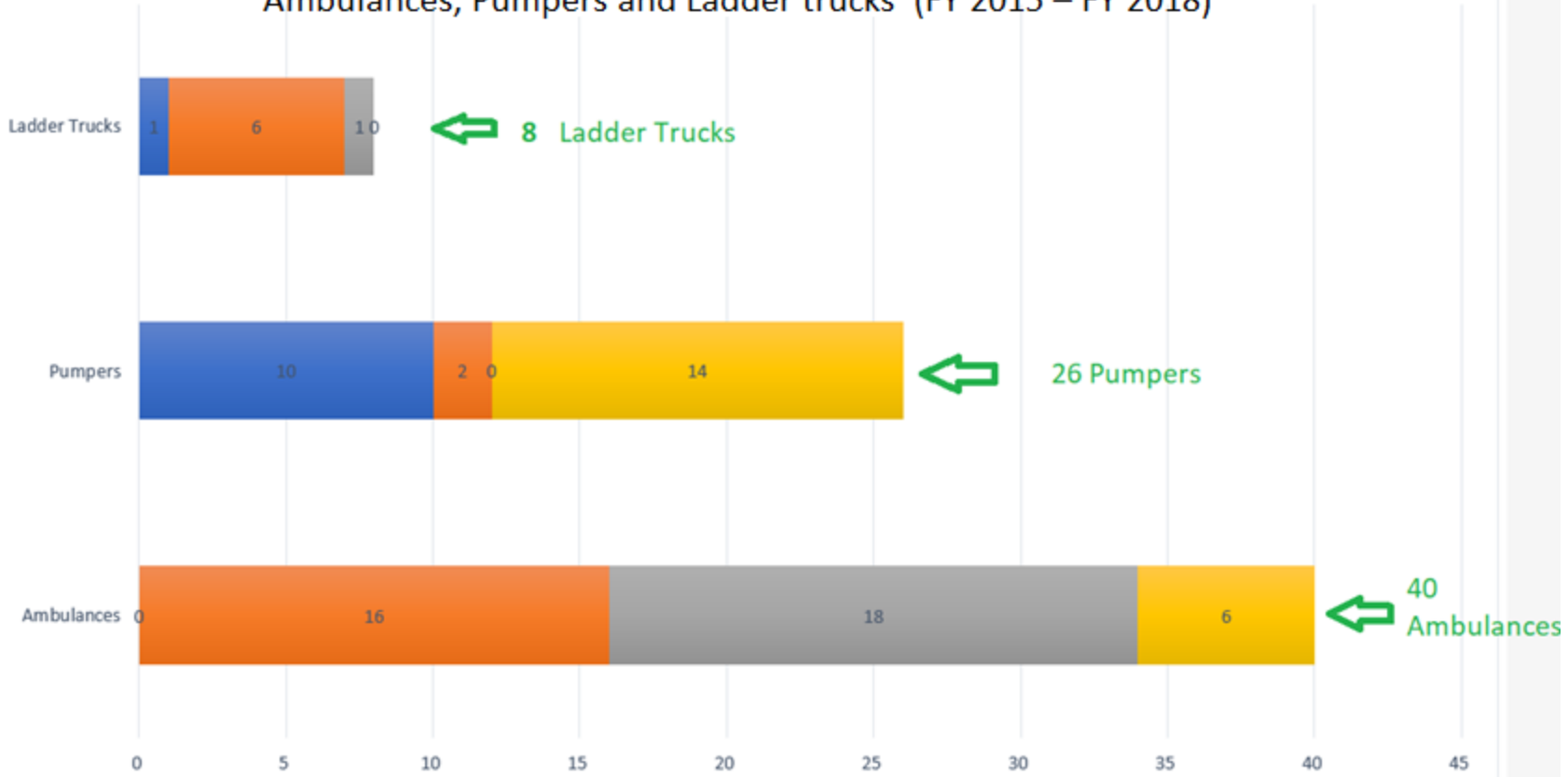
Historical Capital Replacement Spending on FEMS FLEET YTD Actual FY 2014 - FY 2018 Planned FY 2019 - FY 2020





Incremental New Fleet Additions

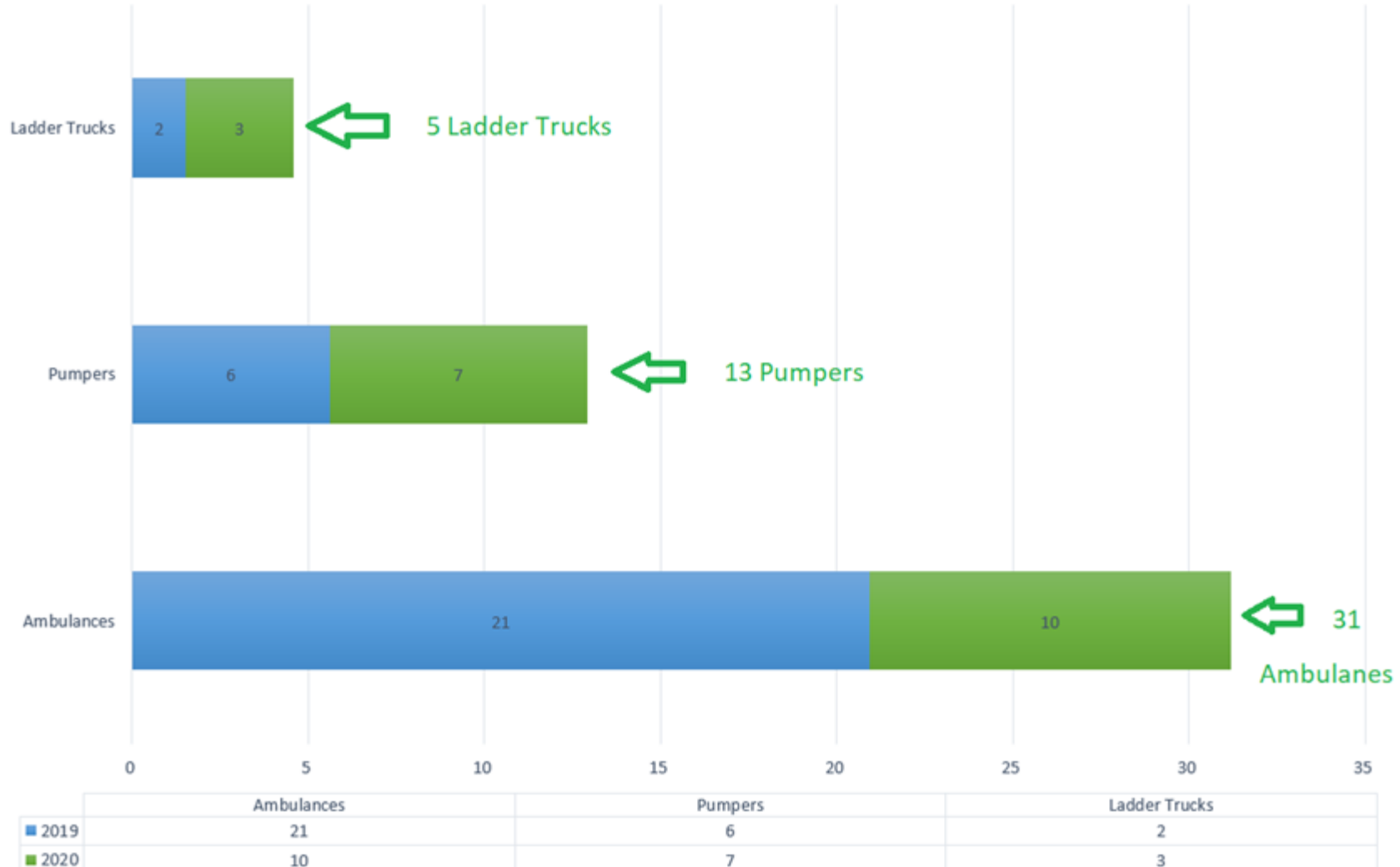
Ambulances, Pumpers and Ladder trucks (FY 2015 – FY 2018)



	Ambulances	Pumpers	Ladder Trucks
■ 2015	0	10	1
■ 2016	16	2	6
■ 2017	18	0	1
■ 2018	6	14	0



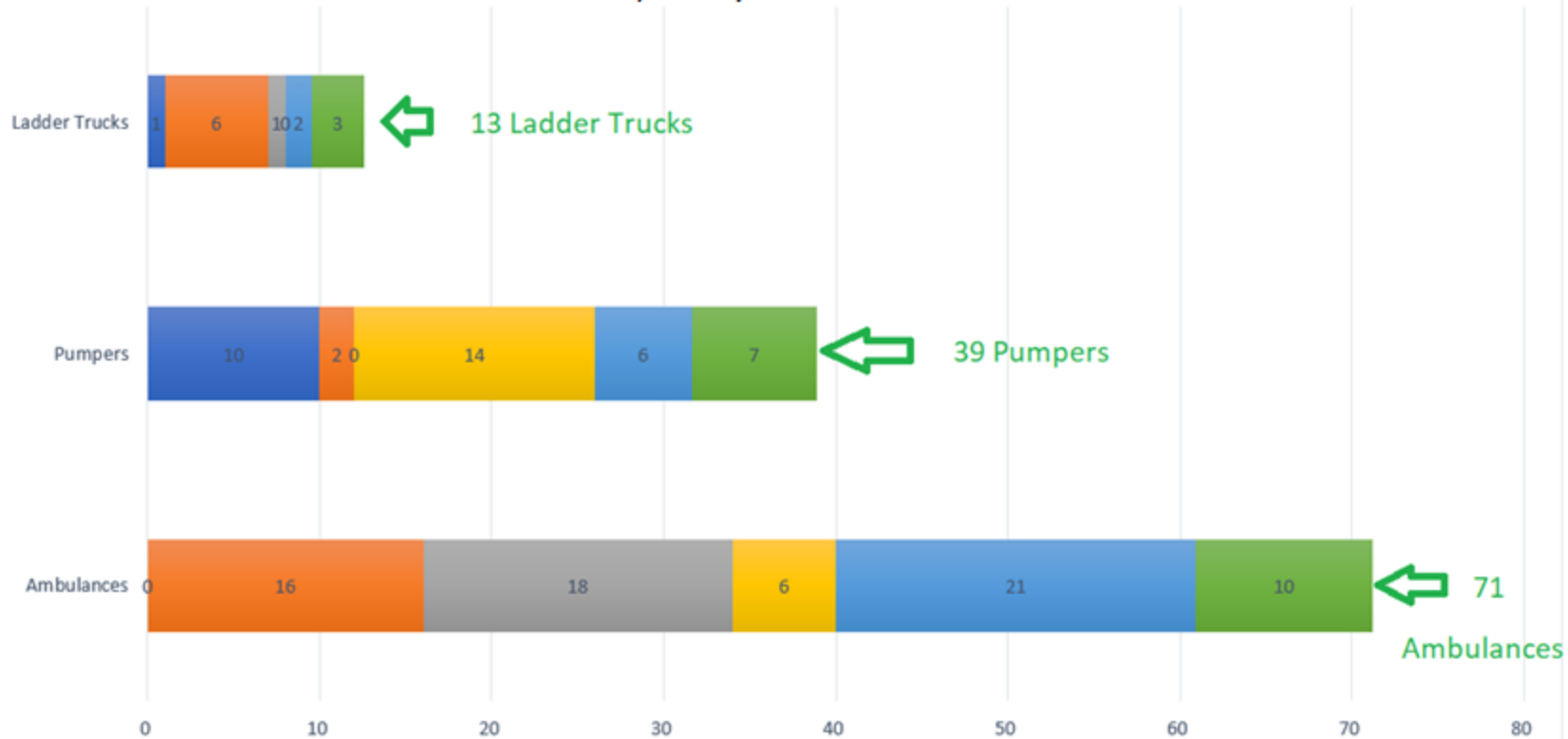
Future looking (FY 2019 - FY 2020) Ambulances, Pumpers and Ladder trucks





Total Fleet Additions (FY 2015 - FY 2020)

Ambulances, Pumpers and Ladder trucks



	Ambulances	Pumpers	Ladder Trucks
■ 2015	0	10	1
■ 2016	16	2	6
■ 2017	18	0	1
■ 2018	6	14	0
■ 2019	21	6	2
■ 2020	10	7	3