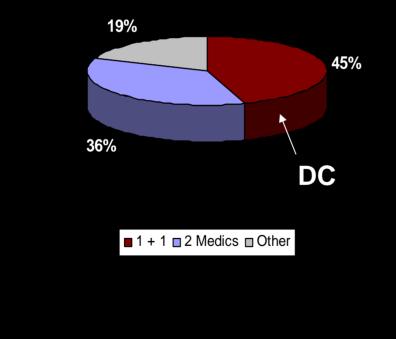
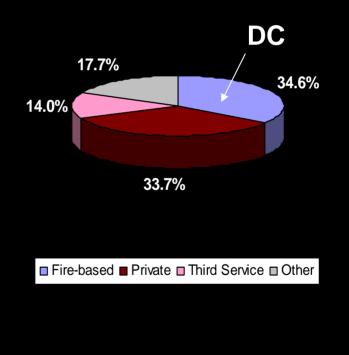
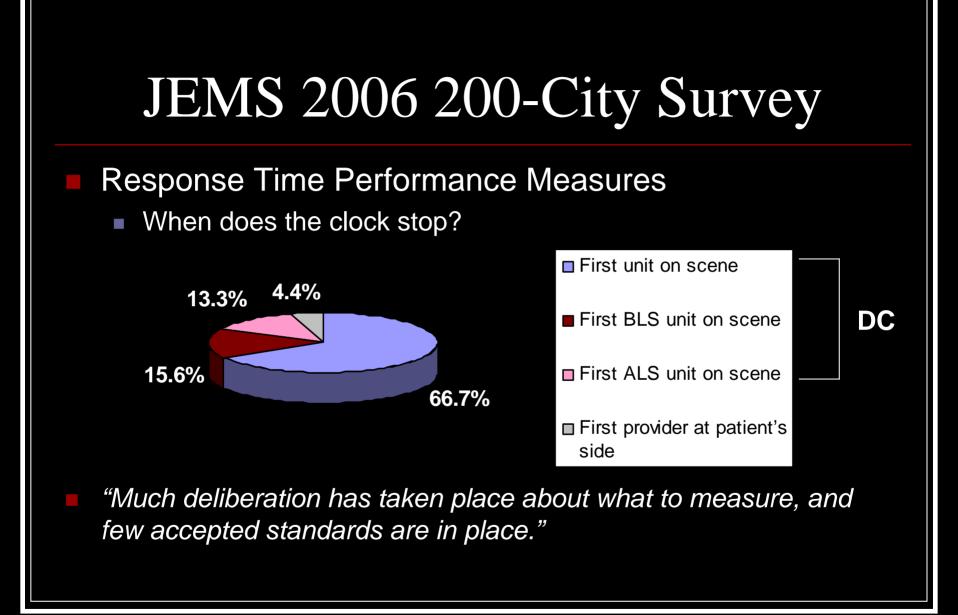
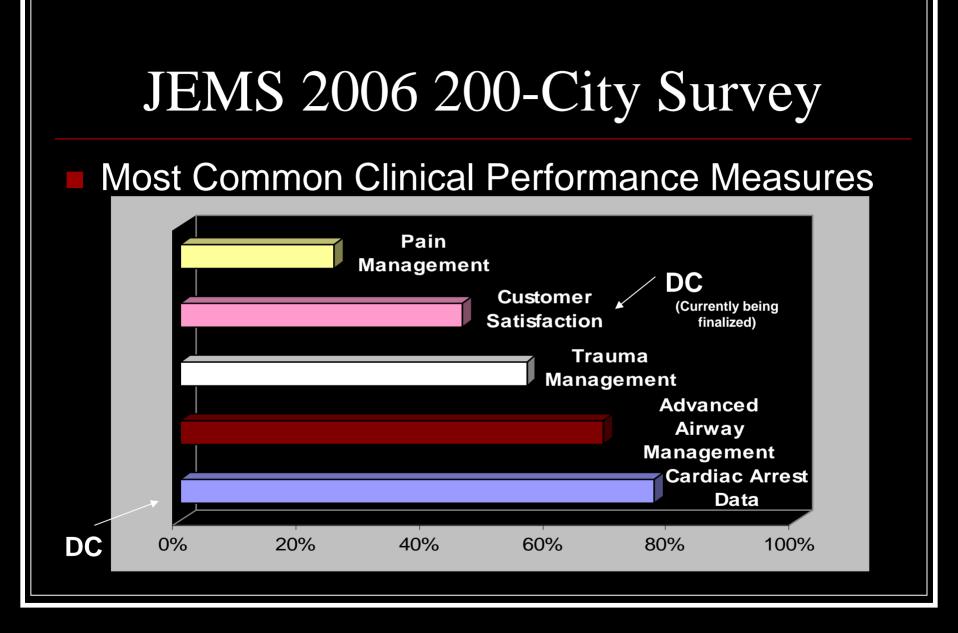
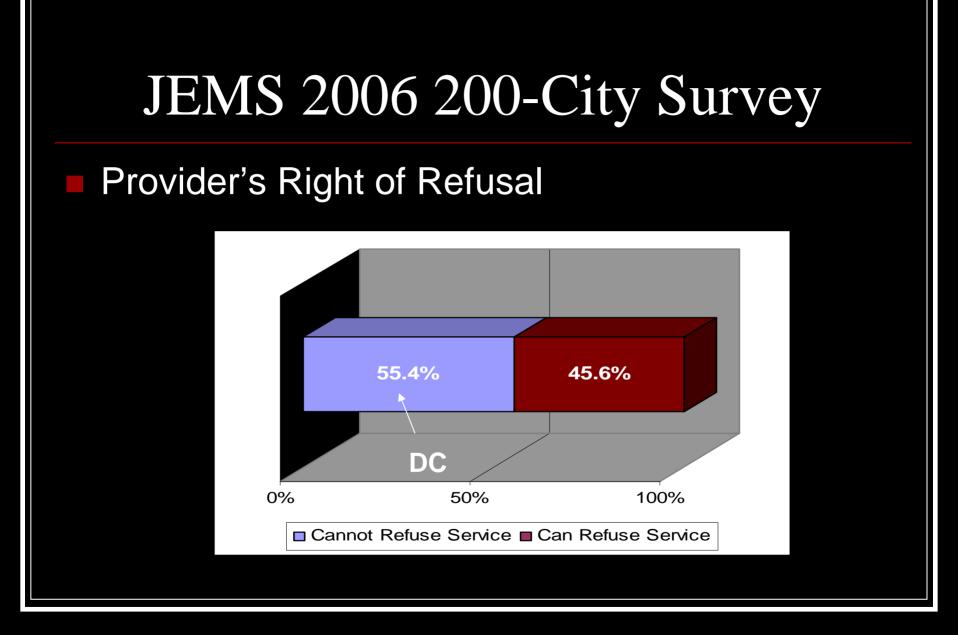
### ALS Crew Configuration Provider Structure



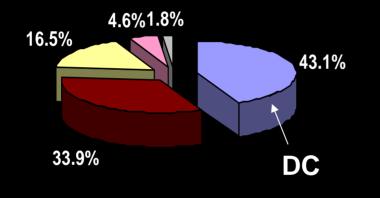




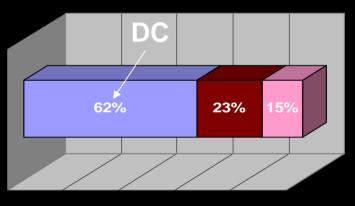




#### Source of Medical Direction



#### Commitment of Medical Director



□ Full-time ■ Part-time □ Volunteer

"43.8% of medical directors spend less than 10 hours a week on EMS."

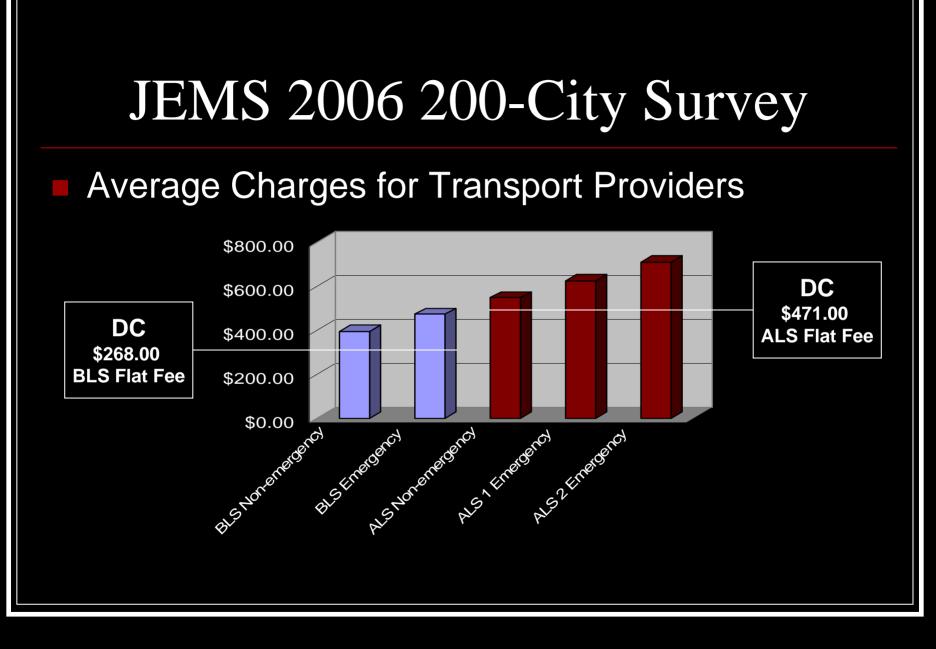
Medical Advisory Board
 Other

□ In-house

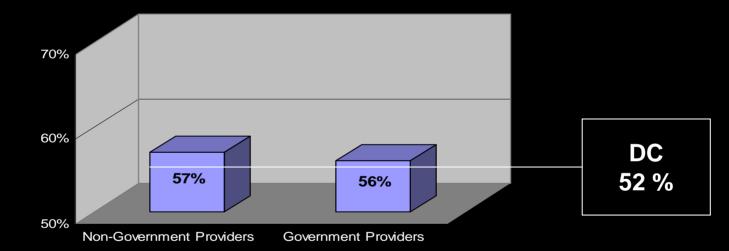
External (i.e. hospital-based)

EMS Regulatory Agency

April 17, 2006



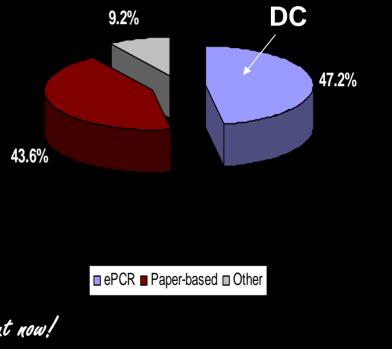
#### Percentage of Gross Billed Charges Recovered by EMS Providers



"In spite of having to charge a higher rate to recoup funds, which are going to be more difficult to recover, non-governmental agencies in our sample are actually recovering more."

### Data Collection Methods

"Although the emerging use of ePCR is positive, only 19.7% report being able to input data throughout the call at the patient's side."



FEMS is rolling this out now!